

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the headquarters of the Prime Minister's Office. The functions carried out under this programme include coordinating the activities of the Ministries and the general policies of the Government; and providing overall policy direction, control and administrative support services for the programmes undertaken by the Prime Minister's Office. It oversees the Corrupt Practices Investigation Bureau.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-A	ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	\$48,596,399	\$61,158,500	\$54,508,400	\$57,395,500	\$2,887,100	5.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$46,058,352	\$50,968,500	\$50,258,300	\$57,195,600	\$6,937,300	13.8%
	<i>RUNNING COSTS</i>	<i>\$46,058,352</i>	<i>\$50,968,500</i>	<i>\$50,258,300</i>	<i>\$57,195,600</i>	<i>\$6,937,300</i>	<i>13.8%</i>
	Expenditure on Manpower	\$33,626,092	\$34,342,900	\$34,932,200	\$38,405,500	\$3,473,300	9.9%
1200	Political Appointments	16,748,253	16,650,000	16,246,500	17,705,900	1,459,400	9.0
1500	Permanent Staff	16,852,395	17,666,400	18,659,200	20,673,400	2,014,200	10.8
1600	Temporary, Daily-Rated & Other Staff	25,444	26,500	26,500	26,200	-300	-1.1
	Other Operating Expenditure	\$12,432,260	\$16,625,600	\$15,326,100	\$18,790,100	\$3,464,000	22.6%
2100	Consumption of Products & Services	8,583,352	10,751,900	10,639,400	12,903,600	2,264,200	21.3
2300	Manpower Development	174,899	356,200	287,200	445,800	158,600	55.2
2400	International & Public Relations, Public Communications	3,444,410	4,953,300	4,202,100	4,945,000	742,900	17.7
2700	Asset Acquisition	229,599	564,200	197,400	495,700	298,300	151.1
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$2,538,047	\$10,190,000	\$4,250,100	\$199,900	-\$4,050,200	-95.3%
5100	Government Development	2,538,047	10,190,000	4,250,100	199,900	-4,050,200	-95.3

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Political Appointments	8	8	6	6
Permanent Staff	130	131	123	137
TOTAL	138	139	129	143

ELECTIONS PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the Elections Department. Its functions include preparing for and conducting elections in Singapore, as well as maintaining the Registers of Electors and administering the Political Donations Act.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-B	ELECTIONS PROGRAMME						
	TOTAL EXPENDITURE	\$18,375,661	\$33,247,000	\$33,271,000	\$62,245,400	\$28,974,400	87.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$18,375,661	\$32,051,000	\$32,075,000	\$52,793,400	\$20,718,400	64.6%
	<i>RUNNING COSTS</i>	<i>\$18,375,661</i>	<i>\$32,051,000</i>	<i>\$32,075,000</i>	<i>\$52,793,400</i>	<i>\$20,718,400</i>	<i>64.6%</i>
	Expenditure on Manpower	\$5,085,930	\$4,060,000	\$4,060,000	\$4,257,000	\$197,000	4.9%
1500	Permanent Staff	5,085,930	4,060,000	4,060,000	4,257,000	197,000	4.9
	Other Operating Expenditure	\$13,289,730	\$27,991,000	\$28,015,000	\$48,536,400	\$20,521,400	73.3%
2100	Consumption of Products & Services	12,368,841	12,369,500	12,393,500	19,703,300	7,309,800	59.0
2300	Manpower Development	256,858	423,100	423,100	423,100	0	0.0
2400	International & Public Relations, Public Communications	637,853	15,168,400	15,168,400	28,380,000	13,211,600	87.1
2700	Asset Acquisition	26,178	30,000	30,000	30,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$0	\$1,196,000	\$1,196,000	\$9,452,000	\$8,256,000	690.3%
5100	Government Development	0	1,196,000	1,196,000	9,452,000	8,256,000	690.3

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	28	28	29	31
TOTAL	28	28	29	31

CORRUPT PRACTICES INVESTIGATION PROGRAMME

PROGRAMME DESCRIPTION

This programme is undertaken by the Corrupt Practices Investigation Bureau. The functions carried out under this programme include investigation into any act of corruption in the public and private sectors in Singapore, and in the course of doing so, any other offences under any written law. In addition, the Bureau is also involved in the prevention of corruption through outreach efforts such as anti-corruption talks to the public and private sectors, institutes of higher learning and local and foreign visitors. Should CPIB, in the course of its investigations, come across cases which reveal corruption-prone areas or loopholes in procedures in government departments, the Bureau may work with the departments concerned to review, point out areas of weakness and recommend changes in procedures, etc.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-C	CORRUPT PRACTICES INVESTIGATION PROGRAMME						
	TOTAL EXPENDITURE	\$41,570,100	\$50,864,700	\$50,036,700	\$59,246,100	\$9,209,400	18.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$38,766,078	\$43,255,700	\$44,289,200	\$48,802,100	\$4,512,900	10.2%
	<i>RUNNING COSTS</i>	<i>\$38,766,078</i>	<i>\$43,255,700</i>	<i>\$44,289,200</i>	<i>\$48,802,100</i>	<i>\$4,512,900</i>	<i>10.2%</i>
	Expenditure on Manpower	\$27,032,805	\$30,000,000	\$29,782,700	\$33,231,500	\$3,448,800	11.6%
1500	Permanent Staff	27,032,805	30,000,000	29,782,700	33,231,500	3,448,800	11.6
	Other Operating Expenditure	\$11,733,272	\$13,255,700	\$14,506,500	\$15,570,600	\$1,064,100	7.3%
2100	Consumption of Products & Services	10,395,932	11,113,700	12,763,600	13,342,800	579,200	4.5
2300	Manpower Development	820,733	1,359,400	1,057,600	1,287,000	229,400	21.7
2400	International & Public Relations, Public Communications	431,682	580,600	559,100	739,300	180,200	32.2
2700	Asset Acquisition	84,926	202,000	126,200	201,500	75,300	59.7
	OTHER CONSOLIDATED FUND OUTLAYS	\$0	\$0	\$0	\$10,000	\$10,000	n.a.
4600	Loans and Advances (Disbursement)	0	0	0	10,000	10,000	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$2,804,023	\$7,609,000	\$5,747,500	\$10,444,000	\$4,696,500	81.7%
5100	Government Development	2,804,023	7,609,000	5,747,500	10,444,000	4,696,500	81.7

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	217	232	234	234
TOTAL	217	232	234	234

NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME

PROGRAMME DESCRIPTION

This programme is under the purview of the National Security Coordination Secretariat, comprising the National Security Coordination Centre, the National Security Research Centre and the Resilience Policy and Research Centre. The Secretariat reviews security policy, manages national security projects, provides strategic analysis of terrorism- and national security-related issues, and coordinates Whole-of-Government (WOG) research and sense-making in resilience. Collectively, these programmes form the bedrock of Singapore's Strategic Framework on National Security.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-G	NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME						
	TOTAL EXPENDITURE	\$43,432,485	\$49,756,000	\$46,936,000	\$41,150,000	-\$5,786,000	-12.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$38,013,638	\$40,343,000	\$37,523,000	\$37,480,000	-\$43,000	-0.1%
	<i>RUNNING COSTS</i>	\$38,013,638	\$40,343,000	\$37,523,000	\$37,480,000	-\$43,000	-0.1%
	Expenditure on Manpower	\$9,785,969	\$11,000,000	\$10,500,000	\$11,000,000	\$500,000	4.8%
1500	Permanent Staff	9,777,082	10,980,000	10,480,000	10,980,000	500,000	4.8
1600	Temporary, Daily-Rated & Other Staff	8,887	20,000	20,000	20,000	0	0.0
	Other Operating Expenditure	\$28,227,669	\$29,343,000	\$27,023,000	\$26,480,000	-\$543,000	-2.0%
2100	Consumption of Products & Services	26,397,995	27,063,600	25,743,600	24,642,500	-1,101,100	-4.3
2300	Manpower Development	176,794	392,000	392,000	377,000	-15,000	-3.8
2400	International & Public Relations, Public Communications	1,408,189	1,512,400	512,400	1,430,500	918,100	179.2
2700	Asset Acquisition	244,690	375,000	375,000	30,000	-345,000	-92.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$5,418,847	\$9,413,000	\$9,413,000	\$3,670,000	-\$5,743,000	-61.0%
5100	Government Development	5,418,847	9,413,000	9,413,000	3,670,000	-5,743,000	-61.0

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	63	72	66	67
TOTAL	63	72	66	67

NATIONAL RESEARCH FOUNDATION PROGRAMME

PROGRAMME DESCRIPTION

The National Research Foundation orchestrates the building of Singapore's R&D capabilities, encourages greater innovation, and grows technology enterprises in Singapore. These efforts aim to sharpen Singapore's competitive edge, create good jobs and improve well-being for Singaporeans.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-H	NATIONAL RESEARCH FOUNDATION PROGRAMME						
	TOTAL EXPENDITURE	\$28,726,879	\$35,305,700	\$34,456,700	\$42,255,000	\$7,798,300	22.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$27,104,354	\$30,515,000	\$30,465,000	\$39,365,500	\$8,900,500	29.2%
	<i>RUNNING COSTS</i>	<i>\$27,104,354</i>	<i>\$30,515,000</i>	<i>\$30,465,000</i>	<i>\$39,365,500</i>	<i>\$8,900,500</i>	<i>29.2%</i>
	Expenditure on Manpower	\$12,588,519	\$14,844,100	\$14,496,100	\$17,976,400	\$3,480,300	24.0%
1500	Permanent Staff	12,588,519	14,844,100	14,496,100	17,976,400	3,480,300	24.0
	Other Operating Expenditure	\$4,515,835	\$5,670,900	\$5,968,900	\$6,389,100	\$420,200	7.0%
2100	Consumption of Products & Services	3,678,592	4,265,400	4,479,400	5,089,500	610,100	13.6
2300	Manpower Development	226,348	354,500	354,500	328,600	-25,900	-7.3
2400	International & Public Relations, Public Communications	601,191	1,041,000	1,041,000	961,000	-80,000	-7.7
2700	Asset Acquisition	9,703	10,000	94,000	10,000	-84,000	-89.4
	Grants, Subventions & Capital Injections to Organisations	\$10,000,000	\$10,000,000	\$10,000,000	\$15,000,000	\$5,000,000	50.0%
3400	Grants, Subventions & Capital Injections to Other Organisations	10,000,000	10,000,000	10,000,000	15,000,000	5,000,000	50.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$1,622,525	\$4,790,700	\$3,991,700	\$2,889,500	-\$1,102,200	-27.6%
5100	Government Development	1,622,525	4,790,700	3,991,700	2,889,500	-1,102,200	-27.6

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	88	106	96	117
TOTAL	88	106	96	117

CORPORATE PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the communications, corporate services, human capital, information technology, and strategic planning and research functions under the Public Service Division. The corporate clusters work in partnership with the Workforce and Leadership Development and Public Sector Transformation Groups to plan, formulate and implement initiatives.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-L	CORPORATE PROGRAMME ¹						
	TOTAL EXPENDITURE	\$80,890,100	\$72,450,700	\$66,930,000	\$75,317,800	\$8,387,800	12.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$68,189,640	\$69,062,000	\$64,080,300	\$64,690,500	\$610,200	1.0%
	<i>RUNNING COSTS</i>	<i>\$68,189,640</i>	<i>\$69,062,000</i>	<i>\$64,080,300</i>	<i>\$64,690,500</i>	<i>\$610,200</i>	<i>1.0%</i>
	Expenditure on Manpower	\$13,703,174	\$13,086,200	\$12,110,600	\$12,388,100	\$277,500	2.3%
1500	Permanent Staff	13,506,502	13,086,200	12,110,600	12,388,100	277,500	2.3
1600	Temporary, Daily-Rated & Other Staff	196,672	0	0	0	0	n.a.
	Other Operating Expenditure	\$29,284,305	\$30,931,900	\$26,037,400	\$27,517,200	\$1,479,800	5.7%
2100	Consumption of Products & Services	27,847,388	29,148,300	24,685,500	25,953,200	1,267,700	5.1
2300	Manpower Development	563,536	774,100	582,900	664,000	81,100	13.9
2400	International & Public Relations, Public Communications	710,549	936,800	585,100	811,400	226,300	38.7
2700	Asset Acquisition	162,645	72,700	183,900	88,600	-95,300	-51.8
2800	Miscellaneous	188	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	\$25,202,161	\$25,043,900	\$25,932,300	\$24,785,200	-\$1,147,100	-4.4%
3100	Grants, Subventions & Capital Injections to Statutory Boards	25,202,161	25,043,900	25,932,300	24,785,200	-1,147,100	-4.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$12,700,460	\$3,388,700	\$2,849,700	\$10,627,300	\$7,777,600	272.9%
5100	Government Development	11,838,460	3,388,700	1,556,700	10,627,300	9,070,600	582.7
5200	Grants & Capital Injections to Organisations	862,000	0	1,293,000	0	-1,293,000	-100.0

¹ The Strategic Planning and Research cluster was transferred to the Corporate Programme from the Functional Programme (now known as the Public Sector Transformation Programme) in FY2017.

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	90	88	85	85
Temporary, Daily-Rated & Other Staff	7	7	0	0
TOTAL	97	95	85	85

WORKFORCE AND LEADERSHIP DEVELOPMENT PROGRAMME

PROGRAMME DESCRIPTION

The Workforce Development & Management Group consists of the Workforce Development, HR Policy and the HR Management Information & Systems clusters, the Engineering Programme Office and the Chief HR Officer's Office. The group aims to bring about high-performing organisations and engaged officers through various workforce development initiatives, people policies and practices, HR & payroll processes and systems, as well as the development of capabilities in the science, technology and engineering areas. The Leadership Group comprises the Leadership Development cluster and Public Service Commission (PSC) Secretariat. It aims to build a strong, cohesive public service leadership corps through strengthening our leadership pipelines and systematically identifying and nurturing general and sectoral/specialist leaders across the Service.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-M	WORKFORCE AND LEADERSHIP DEVELOPMENT PROGRAMME ¹						
	TOTAL EXPENDITURE ²	\$115,097,160	\$157,276,400	\$146,191,700	\$140,778,700	-\$5,413,000	-3.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$91,994,022	\$100,224,600	\$97,598,100	\$95,435,100	-\$2,163,000	-2.2%
	<i>RUNNING COSTS</i>	\$69,382,495	\$77,067,800	\$75,788,700	\$70,099,500	-\$5,689,200	-7.5%
	Expenditure on Manpower	\$40,314,569	\$42,760,800	\$42,696,700	\$34,620,900	-\$8,075,800	-18.9%
1500	Permanent Staff	40,314,569	42,760,800	42,696,700	34,620,900	-8,075,800	-18.9
	Other Operating Expenditure	\$29,067,925	\$28,970,600	\$27,966,600	\$30,545,500	\$2,578,900	9.2%
2100	Consumption of Products & Services	26,232,070	26,388,300	26,100,500	28,372,500	2,272,000	8.7
2300	Manpower Development	2,442,485	2,146,200	1,379,900	1,682,300	302,400	21.9
2400	International & Public Relations, Public Communications	393,302	436,100	486,200	490,700	4,500	0.9
2800	Miscellaneous	68	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	\$0	\$5,336,400	\$5,125,400	\$4,933,100	-\$192,300	-3.8%
3200	Grants, Subventions & Capital Injections to Educational Institutions	0	5,336,400	5,125,400	0	-5,125,400	-100.0
3400	Grants, Subventions & Capital Injections to Other Organisations	0	0	0	4,933,100	4,933,100	n.a.
	<i>TRANSFERS</i>	\$22,611,528	\$23,156,800	\$21,809,400	\$25,335,600	\$3,526,200	16.2%
3500	Social Transfers to Individuals	22,611,528	23,156,800	21,809,400	25,335,600	3,526,200	16.2
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$23,103,137	\$57,051,800	\$48,593,600	\$45,343,600	-\$3,250,000	-6.7%
5100	Government Development	23,103,137	57,051,800	48,593,600	45,343,600	-3,250,000	-6.7

¹ Previously known as HR Management Programme. The HR Policy, PSC Secretariat and Leadership Development clusters were transferred to the Workforce and Leadership Development Programme from the Functional Programme (now known as the Public Sector Transformation Programme) in FY2017.

² The FY2017 and FY2018 Estimates include expenditure for the Alliance of Corporate Excellence system, which was transferred from MOF's Digital Government Directorate with effect from 1 May 2017.

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	198	225	193	193
TOTAL	198	225	193	193

PUBLIC SECTOR TRANSFORMATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the Public Sector Transformation Group, which drives improvements in public service delivery as well as initiatives to improve organisation structures and capabilities across the public sector.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-N	PUBLIC SECTOR TRANSFORMATION PROGRAMME						
	TOTAL EXPENDITURE	\$15,854,397	\$25,340,500	\$20,624,000	\$24,430,100	\$3,806,100	18.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$13,097,258	\$15,198,400	\$14,858,900	\$20,183,700	\$5,324,800	35.8%
	<i>RUNNING COSTS</i>	\$13,097,258	\$15,198,400	\$14,858,900	\$20,183,700	\$5,324,800	35.8%
	Expenditure on Manpower	\$8,633,977	\$7,511,900	\$8,717,000	\$9,459,800	\$742,800	8.5%
1500	Permanent Staff	8,633,977	7,511,900	8,717,000	9,459,800	742,800	8.5
	Other Operating Expenditure	\$4,463,280	\$7,686,500	\$6,141,900	\$10,723,900	\$4,582,000	74.6%
2100	Consumption of Products & Services	3,678,477	4,490,300	4,105,900	9,370,900	5,265,000	128.2
2300	Manpower Development	189,577	1,499,200	633,700	110,000	-523,700	-82.6
2400	International & Public Relations, Public Communications	595,227	1,697,000	1,402,300	1,231,000	-171,300	-12.2
2700	Asset Acquisition	0	0	0	12,000	12,000	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$2,757,139	\$10,142,100	\$5,765,100	\$4,246,400	-\$1,518,700	-26.3%
5100	Government Development	2,757,139	10,142,100	5,765,100	4,246,400	-1,518,700	-26.3

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	58	68	59	59
TOTAL	58	68	59	59

STRATEGY GROUP PROGRAMME

PROGRAMME DESCRIPTION

The Strategy Group in the Prime Minister's Office drives Whole-of-Government strategic planning, and partners government agencies on policy development. It identifies key priorities and emerging issues over the medium to long term, influences strategic resource allocation and catalyses new functions and capabilities in order to deliver policies that are in the long-term interest of Singapore. This includes driving the holistic development of population strategy across government agencies, and leading and coordinating Singapore's policies and plans on climate change.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-P	STRATEGY GROUP PROGRAMME						
	TOTAL EXPENDITURE	\$52,356,364	\$49,581,500	\$44,312,400	\$48,054,200	\$3,741,800	8.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$51,073,215	\$48,455,000	\$43,394,900	\$45,530,000	\$2,135,100	4.9%
	<i>RUNNING COSTS</i>	<i>\$47,073,215</i>	<i>\$44,455,000</i>	<i>\$39,394,900</i>	<i>\$41,530,000</i>	<i>\$2,135,100</i>	<i>5.4%</i>
	Expenditure on Manpower	\$27,166,530	\$27,132,400	\$23,026,500	\$22,736,600	-\$289,900	-1.3%
1500	Permanent Staff	27,013,454	26,983,300	22,858,500	22,569,600	-288,900	-1.3
1600	Temporary, Daily-Rated & Other Staff	153,076	149,100	168,000	167,000	-1,000	-0.6
	Other Operating Expenditure	\$16,149,001	\$14,665,500	\$14,900,500	\$15,881,200	\$980,700	6.6%
2100	Consumption of Products & Services	14,785,435	14,153,000	14,132,200	13,999,400	-132,800	-0.9
2300	Manpower Development	456,958	329,500	300,200	288,900	-11,300	-3.8
2400	International & Public Relations, Public Communications	802,760	173,000	426,000	1,590,700	1,164,700	273.4
2700	Asset Acquisition	103,689	10,000	42,100	2,200	-39,900	-94.8
2800	Miscellaneous	159	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	\$3,757,684	\$2,657,100	\$1,467,900	\$2,912,200	\$1,444,300	98.4%
3100	Grants, Subventions & Capital Injections to Statutory Boards	2,915	10,000	8,000	7,000	-1,000	-12.5
3400	Grants, Subventions & Capital Injections to Other Organisations	3,754,769	2,647,100	1,459,900	2,905,200	1,445,300	99.0
	<i>TRANSFERS</i>	<i>\$4,000,000</i>	<i>\$4,000,000</i>	<i>\$4,000,000</i>	<i>\$4,000,000</i>	<i>\$0</i>	<i>0.0%</i>
3600	Transfers to Institutions & Organisations	4,000,000	4,000,000	4,000,000	4,000,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$1,283,149	\$1,126,500	\$917,500	\$2,524,200	\$1,606,700	175.1%
5100	Government Development	1,283,149	1,126,500	917,500	2,524,200	1,606,700	175.1

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	187	187	162	150
TOTAL	187	187	162	150

SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME

PROGRAMME DESCRIPTION

The Smart Nation and Digital Government Office (SNDGO) under the Prime Minister's Office (PMO) plans and prioritises key Smart Nation projects, drives the digital transformation of the Government, builds long-term capabilities for the public sector, and promotes adoption and participation from the public and industry, to take a collective approach in building a Smart Nation.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-Q	SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME						
	TOTAL EXPENDITURE	\$50,062,115	\$81,124,700	\$44,231,500	\$102,160,600	\$57,929,100	131.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$35,606,932	\$71,603,300	\$27,547,100	\$52,047,300	\$24,500,200	88.9%
	<i>RUNNING COSTS</i>	<i>\$35,606,932</i>	<i>\$71,603,300</i>	<i>\$27,547,100</i>	<i>\$52,047,300</i>	<i>\$24,500,200</i>	<i>88.9%</i>
	Expenditure on Manpower	\$7,983,991	\$9,532,000	\$11,997,300	\$12,988,000	\$990,700	8.3%
1500	Permanent Staff	7,977,883	9,532,000	11,997,300	12,988,000	990,700	8.3
1600	Temporary, Daily-Rated & Other Staff	6,108	0	0	0	0	n.a.
	Other Operating Expenditure	\$27,622,941	\$62,071,300	\$15,549,800	\$39,059,300	\$23,509,500	151.2%
2100	Consumption of Products & Services	27,503,063	60,786,000	13,816,200	37,022,400	23,206,200	168.0
2300	Manpower Development	75,536	195,300	115,300	284,400	169,100	146.7
2400	International & Public Relations, Public Communications	5,653	1,062,700	1,577,500	1,722,500	145,000	9.2
2700	Asset Acquisition	38,689	27,300	40,800	30,000	-10,800	-26.5
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$14,455,183	\$9,521,400	\$16,684,400	\$50,113,300	\$33,428,900	200.4%
5100	Government Development	14,455,183	9,521,400	16,684,400	50,113,300	33,428,900	200.4

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Permanent Staff	40	61	96	96
TOTAL	40	61	96	96

GOVERNMENT TECHNOLOGY AGENCY PROGRAMME

PROGRAMME DESCRIPTION

The Government Technology Agency of Singapore (GovTech) harnesses info-communications technology (ICT) and related engineering for public sector digital transformation. GovTech is also in charge of developing Singapore's Smart Nation infrastructure and applications. GovTech partners other public agencies to develop and deliver secure digital services and applied technology to individuals and businesses in Singapore. GovTech is also responsible for raising and sustaining the overall capabilities of the Government in ICT and related engineering fields, such as the Internet of Things, Data Science and Application Development.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019	Change Over FY2018	
U-R	GOVERNMENT TECHNOLOGY AGENCY PROGRAMME						
	TOTAL EXPENDITURE	\$280,504,924	\$320,098,600	\$330,983,300	\$371,217,600	\$40,234,300	12.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$224,676,524	\$247,942,400	\$256,179,400	\$314,061,200	\$57,881,800	22.6%
	<i>RUNNING COSTS</i>	\$224,676,524	\$247,942,400	\$256,179,400	\$314,061,200	\$57,881,800	22.6%
	Grants, Subventions & Capital Injections to Organisations	\$224,676,524	\$247,942,400	\$256,179,400	\$314,061,200	\$57,881,800	22.6%
3100	Grants, Subventions & Capital Injections to Statutory Boards	224,676,524	247,942,400	256,179,400	314,061,200	57,881,800	22.6
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$55,828,400	\$72,156,200	\$74,803,900	\$57,156,400	-\$17,647,500	-23.6%
5200	Grants & Capital Injections to Organisations	55,828,400	72,156,200	74,803,900	57,156,400	-17,647,500	-23.6

Manpower

Category	Actual FY2017	Estimated FY2018	Revised FY2018	Estimated FY2019
Others	1,816	2,229	2,562	2,364
TOTAL	1,816	2,229	2,562	2,364